

## Work Opportunities Reward Kansans

# WORK Program Policy Manual

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This manual and all of the *WORK* forms are available online at <a href="https://www.kancare.ks.gov/consumers/working-healthy/

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#### 1000 - INTRODUCTION

This manual details policies and procedures for *Work Opportunities Reward Kansans (WORK)*, the long-term care program which provides supports for people who are eligible for *Working Healthy*. Unlike other Medicaid long term care programs, individuals eligible for *Working Healthy* do not receive services through Home and Community Based Services (HCBS) waivers. Instead, they receive a Medicaid State Plan package of services which is called *WORK*. The Kansas Department of Health and Environment (KDHE) is responsible for the oversight of both *Working Healthy* and *WORK*. The Kansas Department of Aging and Disability Services (KDADS) is responsible for overseeing HCBS Waivers in Kansas.

#### **KDHE DISCLAIMER**

Pursuant to K.A.R 129-6-84(4)(c), KDHE reserves the right to require members to have increased management, including a representative and/or an agency directed services, or to leave the program, if they do not follow the program policies and procedures contained in this manual.

#### **KANCARE**

The State of Kansas' Medicaid program moved to managed care for most of its Medicaid beneficiaries on January 1, 2013. Kansas contracted with three Managed Care Organizations (MCOs) to coordinate health care for nearly all Medicaid beneficiaries. Now called KanCare, each Medicaid beneficiary is assigned to an MCO or health plan. MCOs manage the care received by their members, including physical health, behavioral health, pharmacy, and long-term care.

KDHE is responsible for the administration of KanCare. KDHE also responsible for KanCare eligibility determinations for individuals who are disabled and/or elderly effective January 1, 2016. Eligibility is determined by KDHE staff, assisted by a contractor selected by the State who is responsible for gathering the information needed to determine eligibility. Individuals who want KanCare coverage may complete an application online at <a href="https://examcare.ks.gov">ApplyForKancare.ks.gov</a>. For assistance, or to obtain paper applications, they can call 1-800-792-4884. Those who want to fax in applications and supporting documentation should use the fax number 1-844-264-6285.

KDADS manages most Medicaid long term care programs, including all Home and Community Based Services (HCBS) waiver programs, for individuals with disabilities and the elderly.

*NOTE:* All forms referenced within this document can be found on line at the following website: <a href="https://www.kancare.ks.gov/consumers/working-healthy/working-healthy/work">https://www.kancare.ks.gov/consumers/working-healthy/working-healthy/work</a>

#### 2000 - WORKING HEALTHY

#### A. Program Description

Working Healthy is the Kansas Medicaid Buy-In program. Medicaid Buy-In programs are a work incentive, authorized under the Ticket-to-Work and Work Incentives Improvement Act of 1999 (TWWIIA), designed to encourage people to work, increase their income and accumulate assets, while not jeopardizing their health care.

Working Healthy is specifically designed for people whose health care needs are significant but whose income exceeds the Medicaid limit. This category of Medicaid coverage is called "Medically Needy." People in this category only receive Medicaid health care coverage once they "spend down" their excess income on medical expenses during a six-month period. Every six months the spenddown period starts over. Spenddown is a major disincentive to employment, as the more individuals earn, the higher their spenddown becomes and the less likely they are to access Medicaid. Working Healthy, on the other hand, substitutes an affordable monthly premium in lieu of spenddown, thus incentivizing employment by allowing people to increase their income without incurring higher spenddown or losing their eligibility for Medicaid coverage completely.

#### **B.** Eligibility

To be eligible for Working Healthy, a member must:

- be 16-64 years of age
- meet the Social Security definition of disability
- have verified earned income which is subject to FICA/SECA taxes
- earn a minimum of \$65.01/month, if employed by an employer, or earn \$85.01 a month, after employment related expenses are deducted
- have earnings at or above the federal minimum wage (unless self-employed)
- be a Kansas resident

#### C. Benefits

In addition to eliminating spenddown and substituting a more affordable premium, other *Working Healthy* benefits include:

- full and consistent Medicaid coverage
- allowable income up to 300% of the Federal Poverty Level (FPL)
- allowable savings up to \$15,000 per household
- unlimited retirement accounts
- assistance with Medicare expenses

- payment of employer premiums in some instances
- benefits planning and assistance
- Medicaid coverage when determined by Social Security to be "Medically Improved"
- personal assistance and other services provided through a program called *Work Opportunities Reward Kansans (WORK)*

#### 3000 - WORK OPPORTUNITIES REWARD KANSANS (WORK)

#### A. Program Description

Work Opportunities Reward Kansans (WORK) is the program through which people enrolled in Working Healthy receive personal assistance services (PAS). Working Healthy beneficiaries cannot receive Home and Community Based Services (HCBS) waiver services. In addition to PAS, WORK services include Supported Employment/Individual Employment Support Services, Assistive Technology and Independent Living Counseling (ILC).

#### **B.** Eligibility

KDHE reserves the right to require additional documentation of a member's disability and/or conditions.

To receive WORK services, people must be eligible for Working Healthy, and

- be receiving services through one of the following HCBS waivers: Intellectual/Developmental Disability (I/DD), Physical Disability (PD), or Traumatic Brain Injury (TBI) Waivers, or
- be on the waiting lists to receive services through these waivers (waiver screenings must have been conducted within the last 12 months or new waiver screenings will be required), or
- screened for I/DD, PD, or TBI waiver eligibility before a WORK assessment can be conducted.

#### **Additional Eligibility Criteria**

- KDHE reserves the right to require additional documentation of a member's disability and/or conditions.
- In order to receive *WORK* Services, members with physical disabilities must demonstrate a need for <u>physical assistance</u> with a minimum of two ADLs, i.e., getting in and out of bed, bathing and personal hygiene, dressing, toileting, eating, assisting to put on prosthetic or orthotic devices, and support during the night for toileting and repositioning. Members with intellectual/developmental disabilities or traumatic brain injury must demonstrate a need for physical assistance, or cuing/prompting, to perform ADLs and/or demonstrate a need for Supported Employment.

- WORK does not provide support for individuals who have behavioral health conditions, unless they have documentation from a physician that they have a physical condition or conditions that limits their ability to perform Activities of Daily Living (transferring, toileting, bathing, dressing, eating) without 'hands on' assistance.
  - Assistance to deal with anxiety attacks, angry outbursts, eating disorders, depression, etc., are not provided as these are behavioral health issues that require professional help.

#### C. Benefits

Members eligible for *WORK* may receive one or more of the following services:

- Personal Assistance Services
- Supported Employment/Individual Employment Support Services
- Assistive Technology
- Independent Living Counseling

#### 4000 - ENROLLMENT/DISENROLLMENT

#### A. Enrollment

Individuals interested in *Working Healthy/WORK* should contact the *Working Healthy* Benefits Specialist serving their region. Benefits Specialists provide an orientation to *Working Healthy/WORK*, and if members appear to be eligible for *Working Healthy* and indicates a need for *WORK* services, the Benefits Specialists will refer them to the *WORK* Program Manager. This is an informal determination; KDHE eligibility staff are responsible for a formal *Working Healthy* eligibility determination.

Once a Benefits Specialist makes a referral, the *WORK* Program Manager determines whether the individual is currently receiving services through an HCBS waiver, or on an HCBS waiver waiting list. If so, the Program Manager will request that the MCO to schedule a *WORK* needs assessment. If not, the Program Manager will schedule a screening to determine whether the member is eligible for HCBS waiver services. If the member is determined eligible for waiver services, a *WORK* assessment will be conducted following the screening. If the member is not determined eligible for waiver services, a *WORK* needs assessment will not be performed as the member is not eligible for *WORK* services.

Although individuals may be eligible for a *WORK* needs assessment based on their HCBS waiver eligibility, this does not mean that they will receive the same services that they received on a waiver. For example, unlike HCBS waiver, *WORK* does not provide services for individuals with sensory disabilities when there is an absence of a documented physical condition or conditions that limit functioning to the extent that, without hands on assistance, they cannot perform basic activities of daily living such as getting out of bed, bathing, dressing, eating, etc.,

Following the needs assessment, the MCO will send the *WORK* Program Manager the assessment tool indicating whether the member requires services. If services are needed, the *WORK* Program Manager will coordinate a start date for *WORK* services with the member, KDHE eligibility staff, the MCO Service Coordinator, and the *WORK* Independent Living Counselor.

If the assessment does not indicate a need for *WORK* services, the *WORK* Program Manager will refer the member to a Benefits Specialists to discuss options available, including enrollment in *Working Healthy* without *WORK* services.

Members eligible for services will be assigned to an MCO Service Coordinator. The MCO Service Coordinator will assist the member to locate an Independent Living Counselor (ILC). The ILC is responsible for assisting the member to locate service providers and complete all paperwork.

WORK services cannot begin until members are first determined eligible for Working Healthy. WORK services always begin on the first day of the month; there is no retroactive eligibility for WORK services.

Before *WORK* services can begin, the following must be completed:

- screening to determine HCBS eligibility (if the member is not already receiving HCBS services or on a waiting list for HCBS services)
- an assessment of need for WORK services and assignment of a monthly allocation
- an Independent Living Counselor selected
- an Individualized Budget developed and submitted to the MCO Service Coordinator for approval
- an Emergency Back-Up Plan developed and submitted to the MCO Service Coordinator for approval
- the WORK Consumer Agreement form signed and submitted
- all fiscal management paperwork for both the *Working Healthy/WORK* member and the member's personal assistants (PAs) completed, submitted and approved by the Fiscal Management Services (FMS) provider

Once all the above are completed, the WORK Program Manager will coordinate a start date. A member must be "good to start" by the 18th of the month for the member's case to open the first day of the following month. (See Appendix A – WORK Initial Start Workflow)

Members leaving WORK with a change in LTC coding for a short term stay in a nursing facility and discharged within 90 days may be reopened for WORK at any time during the month of discharge and at the discretion of the WORK Program Manager. WORK may be reopened at any time during the month of discharge if there is a current assessment and budget.

#### **B.** Disenrollment

Members who become unemployed for any reason, e.g., illness, layoff, termination, etc., are no longer eligible for *Working Healthy*, therefore they are no longer eligible for *WORK* services. KDHE eligibility staff will close their case as *Working Healthy/WORK*, possibly determining eligibility for other Medicaid coverage. WORK services may terminate if the member is choosing to not utilize services for 6 consecutive months.

#### Safety Net

WORK provides a safety net for members coming from a waiver or waiting list and will operate with the following provisions:

#### Individuals who:

- choose to participate in *WORK* and are currently on a waiver waitlist will remain on the waiting list and advance based on the date they were added.
- are offered HCBS waiver services while participating in *WORK* are free to choose between *WORK* or the HCBS Waiver. If they choose *WORK*, they will be considered eligible for the waiver if *WORK* should close.
- are on an HCBS waiver that leave the waiver to participate in *WORK* will have the option of returning to that waiver if *WORK* should close.

The *WORK* Program Manager and MCO Service Coordinator will assist members to return to HCBS Waivers or waiting lists. Members may also voluntarily choose to leave *Working Healthy/WORK* at any time, and the above process will still apply.

## 5000 - LOSS OF EMPLOYMENT/TEMPORARY UNEMPLOYMENT PLAN

#### A. Loss of Employment

In order to be eligible for *Working Healthy* and receive *WORK* services, members must be employed. Permanent or temporary loss of employment, including temporary loss due to medical conditions, <u>must be reported to the KanCare Clearinghouse within ten days of the loss occurring</u>. Failure to do so may result in a member not being eligible for a Temporary Unemployment Plan (TUP). If MCO Service Coordinators or *WORK* Independent Living Counselors (ILCs) become aware that a member is no longer working and that the member has not reported this, they are responsible for informing the *WORK* Program Manager.

Members who become temporarily unemployed and intend to return to work may be eligible for *Working Healthy/WORK* up to four months. The four-month period begins the month following the month that the member becomes unemployed; the member must complete a Temporary

Unemployment Plan (TUP) and obtain approval by a Benefits Specialist. Benefits Specialists have wide discretion regarding whether they approve a TUP.

#### B. Temporary Unemployment Plan (TUP)

Members must have an approved Temporary Unemployment Plan (TUP) in place to maintain medical coverage under *Working Healthy* and continue to receive *WORK* services. Members who are not currently employed for any reason, including but not limited to illness, injury, layoff, termination, and temporary absences may be eligible for up to four months of *Working Healthy* coverage. Members who are unemployed for any reason should be referred to a Benefits Specialist to file a TUP. The member must cooperate with the Benefits Specialist in this process. Failure to cooperate with establishment of the TUP will result in termination of *Working Healthy* coverage.

The purpose of the TUP is to establish a plan to return to work. Working Healthy is a 'work incentive' and the TUP should not be used as a tool to work for short periods in return for four months of KanCare coverage. Benefits Specialists have much leeway in the establishment of the plan, taking into consideration such factors as illness, ability to return to a current job, viability of the plan to obtain a new job, employment history, frequent periods of unemployment, requesting two or more TUPs in a one-year period, etc. Benefits Specialists have the right to limit the plan to less than four months if they feel this is appropriate. Benefits Specialists also have the right to reject a proposed TUP based on past history or if they do not believe it will result in employment.

The TUP period begins the month following the month unemployment began. If the member is cooperating with the Benefits Specialist, and all other eligibility factors are met, coverage may be provided through the last day of the TUP period. Any required eligibility review, either an annual eligibility review or a six-month desk review, must be completed as requested during this period. Regular reporting requirements also continue to apply.

Members who have not returned to work at the end of the specified period are no longer eligible for *Working Healthy*. Coverage may be provided under other Medicaid programs, such as Medically Needy, if the members continue to be eligible for Medicaid.

## 6000 - REPRESENATIVES, CONSERVATORS, GUARDIANS, POWER OF ATTORNEY

#### A. Representatives

Members may select representatives to assist them in managing their services. Representatives are not required to have any type of legal authority to assist the member in directing services, however members may choose guardians, conservators and those with Power of Attorney (POA)

to act as their representative. While members may have representatives to assist them, *WORK* is a program which promotes independence, and they are still expected to be involved in all decision making related to their services.

The words representative and representatives may be used as a substitute for the words member and members throughout this manual.

#### 1. Limitations/Restrictions

- Representatives cannot be paid to provide any *WORK* services to the members for whom they are representatives, including Personal Assistance Services, Supported Employment/Individual Employment Supports, Assistive Services, Independent Living Counseling and Fiscal Management Services.
- Representatives may not employ members for whom they are representatives in any capacity.
- Independent Living Counselors or MCO Service Coordinators may not act as a representative for *WORK* members for whom they are providing services.

#### B. Conservators, Guardians, Power of Attorney

Members may have conservators, guardians and those with Power of Attorney (POA) to assist them to direct their services. Conservators, guardians and those with POA cannot be a paid provider of services.

#### 1. Limitations/Restrictions

- Conservators, guardians, and individuals with POA cannot be paid to provide any WORK services, including Personal Assistance Services, Supported Employment/Individual Employment Supports, Assistive Services, Independent Living Counseling and Fiscal Management Services.
- Conservators, guardians, and individuals with POA may not employ the member in any capacity.
- Independent Living Counselors or MCO Service Coordinators may not act as conservators, guardians, or have POA for WORK members for whom they are the providing services.

#### 7000 - SERVICES

WORK providers must agree to accept WORK funds for full payment of supports provided and not bill members for additional funds.

#### A. Personal Assistance Services

#### 1. Description

Personal Assistance Services include:

- One or more persons physically assisting an individual with, or cuing/prompting an individual, to perform Activities of Daily Living (ADLs) at home and at work. ADLs include bathing, grooming, toileting, transferring, feeding, and mobility. WORK personal care services are non-medical. WORK members are responsible for self-directing the provision of health maintenance activities such as monitoring vital signs, supervising and/or training others on medical procedures, ostomy care, catheter care, enteral nutrition, assistance with or administering medicines, wound care, and doctor prescribed range of motion may be provided, including when they are delegated by a physician or registered nurse in accordance with K.S.A. 65-6201 (b)(2)(A), and are documented in the WORK Needs Assessment.
- One or more persons physically assisting an individual with, or cuing/prompting
  an individual, with Instrumental Activities of Daily Living (IADLs) at home and
  in the community. IADLs include housecleaning, laundry, meal preparation,
  money management, lawn care/snow removal, transportation to and from work
  and shopping, doctor prescribed exercise to treat a specific medical condition or
  conditions, medication management and personal emergency response systems
  (PERS).
- Members with physical disabilities must demonstrate a need for physical assistance with ADLs to receive *WORK* Services. Members with intellectual/developmental disabilities or traumatic brain injury must demonstrate a need for hands-on assistance, or cuing/prompting, to perform ADLs and/or demonstrate a need for Supported Employment.
- Assistance with ADLs and IADLs is not provided for members who are
  performing similar tasks at their place of employment, e.g., members who are
  employed as kitchen workers, housekeepers, or indoor/outdoor maintenance
  workers. Members employed in these professions may not receive assistance with
  meal preparation and clean-up, housekeeping, or lawn care/snow removal at their
  home.
- Alternative and cost-effective methods of obtaining assistance to the extent that
  expenditures would otherwise be used for human assistance, e.g., meal or laundry
  services, or purchase of equipment that decrease the need for human assistance,
  e.g., microwave oven to heat pre-cooked or frozen meals, medication dispenser,
  etc. Equipment purchases must demonstrate cost-effectiveness by decreasing
  their need for human assistance. Examples of equipment that may not be

purchased include computers, laptops, tablets, cell phones, home security systems, etc.

#### 2. Limits/Restrictions/Requirements

#### • 40 Hour Per Week Per Personal Assistant Limit

Members may not use their *WORK* monthly allocation to pay PAs for hours above 40 per week. In order to use the *WORK* monthly allocation, members requiring more than 40 hours per week in PA services must hire the number of PAs necessary for each PA to work a maximum of 40 hours of service per week.

#### • Age Requirements

- o PAs must be 18 years of age or older to provide paid support for ADLs.
- o PAs who are 14-18 years of age may provide paid support for IADLs
  - 3 hours on a school day
  - 18 hours in a school week
  - 8 hours on a non-school day
  - 40 hours in a non-school week, and
  - between 7 a.m. and 7 p.m., except from June 1 through Labor Day, when nighttime work hours are extended to 9 p.m.
- Background Checks All providers (including self-directed personal care attendants) are required to obtain and pass State and national criminal history background checks on prospective employees. ILCs must confirm that background checks have been conducted on agency-employed staff providing personal assistance for *WORK* members. Background checks include the Kansas Bureau of Investigation, Kansas Adult Abuse, Neglect, Exploitation Central Registry and/or Child Abuse and Neglect Central Registry. Nurse Aid Registry, and Motor Vehicle screen. Individuals without clear backgrounds may not provide *WORK* services.

#### o Central Registries, Excluded Lists, Terminated Providers

- Members may not use their WORK monthly allocation to pay personal assistants, or agencies, listed on the Health and Human Services Office of the Inspector General Office Exclusion List.
- Members may not use their WORK monthly allocation to pay individuals or agencies on the Kansas Medicaid Program Integrity Terminated Provider List.
- Prohibited Offenses Any provider of services found to have been substantiated for prohibited offenses as listed in KSA 39-970 & 65-5117 is not eligible for reimbursement of services under Medicaid funding. The list of prohibited offenses which became effective July 1, 2018, are located in Appendix
- Informal Support Provider(s) (ISP) Policy

- Assistance with IADLs is not provided when a member lives in a shared residence, whether the residence in which the member resides is the member's legal address or not. The Informal Support Provider(s) policy applies whether the others residence work inside or outside of the home. Informal Support Provider(s) include, but not limited to,
  - Family members include spouses, parents, children, siblings age eighteen and above, other family relatives.
  - Significant relationships include boy/girlfriend, fiancé, partner, and divorced spouse.
- Assistance with IADLs including house cleaning, lawn-mowing and snow removal are divided when the member lives with a roommate, even if the residence in which they reside in not the legal home of the roommate. Roommates are responsible for their share of housecleaning, lawn mowing, and snow removal. If the roommate is a paid provider of assistance, the Informal Support Provider(s) policy will be applied in full.

#### • Conservators, Guardians, POA, Representatives

O Members may not use the *WORK* monthly allocation to pay individuals to provide personal assistance services if they are also the member's guardian, conservator, *WORK* representative, or POA.

#### Minor Children or Other Family Members

 WORK personal assistance services and other services do not include care required by minor children or any other family members. Personal assistance services are only provided to members based on their disability and specific needs.

#### Monitoring and Restricting

- WORK does not provide assistance to monitor members on the internet, telephone, etc.
- WORK does not provide assistance to restrict food intake or other activities.

#### Personal Assistants

- PAs may not be conservators, guardians, have POA, or act as representatives of members for whom they provide services.
- PAs may not employ members either as an employee or in a selfemployed capacity. PAs who violate this will no longer be able to provide personal assistance services. Members who violate this will be required to have their services agency directed.
- PAs may not borrow money from members, lend money to members, or become involved in any contractual arrangements with members, e.g., cell phone contracts. The only monetary interactions allowed between members and PAs are payments by the Fiscal Management Services

- provider to PAs for personal assistance and employment support services provided by them to members.
- PAs may not assist members, whether employed by an employer or selfemployed, in performing any aspect of the member's job. PAs may only assist with ADLs at the workplace, and/or provide assistance with the activities described in the section.
- PAs may not be paid for cuing/prompting an individual by phone. Any cuing/prompting needs to be face-to-face.
- o WORK services are provided to assist individuals with their instrumental activities, i.e., housecleaning, laundry, shopping, because they are not able to perform these tasks without help due to their functional limitations. PAs are available to assist member to perform these functions, not to perform these functions in the absence of the member. Members are expected to be present to directly supervise these activities, e.g., directing what cleaning or laundry they want done, indicating what they want to purchase, etc. In rare cases, an exception may be made. This is done on a case-by-case basis.

#### Pets

O Personal assistance services are only provided for the care of <u>one</u> service animal. Care is limited to feeding, watering and, if appropriate, walking the service animal. Members must be able to demonstrate the services performed by the animal during the assessment. Emotional Support Animals and/or Comfort Animals are not considered service animals under the Americans with Disabilities Act (ADA) and are not covered under *WORK* services.

#### • Provider Operated Homes

- Members receiving WORK Personal Assistance Services may live in a provider operated home if the operator of the home is not providing the member's personal assistance services.
- Members may not live in a residence operated by a provider agency or organization that also provides their personal assistance service.
- Members living in provider operated residences must either self-direct their services or choose an outside agency that is not in any way connected with the provider operated residence to direct their personal services on their behalf.

#### • Range of Motion and Exercise

 Range-of-motion must be prescribed and overseen by a doctor; specific range of motion instructions from the doctor must be included in the MCO file. Doctor's notes should include the diagnosis of which range-of-motion

- is needed. Time will be limited to 15 minutes per day and provided in the member's home.
- Exercise must be ordered by a doctor and note must include the diagnosis for which the exercise is needed. Time will be limited to 30 minutes per day whether within the member's home or at a gym. The 30-minute limitation includes time for changing clothes, showering and transportation.

#### Transportation

- Transportation is only provided to travel to and from work, and to and from shopping or banking. WORK does not provide transportation for activities such as church, AA meetings, social outings, to and from the gym, etc.
- o If a member has a driver's license no transportation time will be approved.
- o Non-Emergency Medical Transportation (NEMT) to and from medical appointments must be obtained from the member's MCO. PAs may not be paid to provide medical transportation.
- Transportation required to perform job responsibilities is not provided as it is the responsibility of the employer to provide this whether the member is self-employed or employed by an employer.

#### Vehicles

WORK services do not include assistance with cleaning, maintaining or repairing member's vehicles. Carryover funds may not be used to clean, maintain or repair a member's vehicle. WORK funds may not be used for vehicle rental of any kind.

#### Weight loss support

- WORK does not provide support for exercise related to weight loss.
- WORK does not provide support for dieting related to weight loss or caloric restriction to prevent overeating.
- o When an Informal Support Provider(s) is living in the home, WORK does not provide assistance with meal preparation unless the member requires a special diet for a medical condition such as Celia Sprue or Crohn's Disease. Members requesting this assistance must demonstrate medical necessity by providing medical documentation of the condition and the dietary restrictions and requirements. Diets such as diabetic or low cholesterol are not considered special diets as these are generally considered healthy diets for individuals without these conditions.

#### 3. Provider Qualifications

Members receiving *WORK* service are free to establish their own qualifications for the PAs they hire; however, they must follow the program policies listed under **Limits/Restrictions/Requirements** for Personal Assistance Services.

Members are required to obtain background checks on providers of personal services. The member's MCO pays for background checks. Members are also strongly encouraged to obtain references from previous employers, as well as personal references.

**Covered Services**—Services and supplies for which *WORK* will reimburse. Covered Services are identified on the *WORK* Individualized Budget.

**Participating Provider or Supplier**—In Medicaid, participating providers agree to accept Medicaid reimbursement as payment in full.

#### B. Supported Employment/Individual Employment Support Services

#### 1. Description

Supported Employment/Individual Employment Support Services are supports for members who, because of their disabilities, need such support to maintain an individual job in competitive or customized employment, or self-employment, in an integrated work setting in the general workforce for which an individual is compensated at or above the minimum wage, but not less than the customary wage and level of benefits paid by the employer for the same or similar work performed by individuals without disabilities. The outcome of this service is sustained paid employment at or above the minimum wage in an integrated setting in the general workforce. Supported Employment/Individuals Employment Support Services are individualized.

Supported Employment/Individual Employment Support Services include:

- support to learn new or evolving job responsibilities
- support to increase accuracy and/or speed
- support to exhibit appropriate work behavior
- support to interact appropriately with other employees and the public
- support to practice safety measures at work
- consultation, and provision of technical assistance, with the employer to deal with employment related issues and/or job-related adaptations or modifications

**One-on-One Support -** Members requiring one-on-one support may receive support up to the number of hours of paid employment that they work each week, e.g., 10 hours of

supported employment can be provided for 10 hours of paid employment. <u>WORK one-on-one support is not provided on a long-term basis.</u> The expectation is that one-on-one support should decrease as the member continues the job. The member's MCO Service Coordinator will review the need for supported employment quarterly and reduce the number of hours accordingly.

Consultation/Technical Assistance – Members requiring intermittent assistance of a consultative and technical nature may receive a maximum per month of ¼ of the hours the member works per week, e.g., a member working 20 hours per week may receive up to 5 hours per month of employment support. Providers of this type of Employment Support must be certified by a national certifying body to provide this.

#### 2. Limits/Restrictions/Requirements

Supported Employment/Individual Employment Support Services <u>does not</u> include payment for supervision, training, support and adaptations typically available to other workers without disabilities filling similar positions in the business.

- Supported Employment/Individual Employment Support Services cannot go beyond the scope of the Medicaid program or subsume an employer's responsibilities under Title I of the Americans with Disabilities Act or the Kansas Act Against Discrimination.
- Supported Employment/Individual Employment Support Services may be decreased or
  eliminated based on whether members learn their job responsibilities, exhibit appropriate
  work behavior, interact appropriately with co-workers and the public and practice safety
  measures. Supported Employment/Individual Employment Support Services may be reinstated if members require the service again to maintain employment or learn new job
  responsibilities.
- For those who are self-employed, Supported Employment/Individual Employment Support Services does not include the expenses associated with starting up or operating a business, including but not limited to:
  - o assistance with business travel
  - o assistance with, or performing, day-to-day operations of the business
  - o assistance with, or performing, financial management of the business
  - o organizing and/or setting up work areas or work tasks
  - o verifying whether work is performed accurately
  - o scheduling business-related activities and/or meetings
  - o obtaining business related materials

#### 3. Provider Qualifications

Qualifications for Supported Employment/Individual Employment Support staff include:

- Community service providers who have staff trained and certified staff by a national training and certifying body, such as employment specialists, job specialists, job coaches, supported employment specialists, etc., who provide technical assistance to members, co-workers and employers to assist in maintaining employment. These individuals are typically paid a higher hourly rate to work with the employer because of their training and certification.
- Individuals hired by members directly, or through community providers, who work
  one-on-one with members to help them learn new or evolving job responsibilities, to
  increase accuracy or speed, to interact appropriately with other employees and the
  public, to practice safety measures at work, and/or to provide transportation to and
  from work. Ideally, these individuals should be trained and supervised by a certified
  supported employment specialist.

#### 4. Documentation

Documentation of the provision of all work services is required. Documentation of Personal Assistance Services and Supported Employment/Individual Employment Supports includes:

- The PA's time sheets with the date, start and end times, whether assistance was provided with ADLs, IADLs or Supported Employment/Individual Support, the PA's signature, and the member's signature verifying that the time was worked by the personal assistant.
- Invoices or receipts for personal assistance services provided in an alternative way.
- Invoices for personal assistance services and/or Supported Employment/Individual Employment Supports provided by an agency.

#### 5. Payment

Members use their monthly allocation, determined at the time of their initial assessment or annual re-assessment, to pay for Personal Assistance Services (PAS) and Supported Employment/Individual Employment Supports. Members develop Individualized Budgets directing how payments are made, and manage these funds, however they do not handle the funds directly. Employment support hours and costs are to be clearly outlined within the WORK Individualized Budget in the designated section. Each MCO contracts with a Fiscal Management Service (FMS) to administer the *WORK* monthly allocations for their *WORK* members.

**Covered Services**—Services and supplies for which *WORK* will reimburse. Covered Services are identified on the *WORK* Individualized Budget.

**Participating Provider or Supplier**—In Medicaid, participating providers agree to accept Medicaid reimbursement as payment in full.

#### C. Assistive Services

#### 1. Description

WORK Assistive Services includes equipment, product systems, or environmental and home/vehicle modifications that are medically necessary, increase health, safety and independence, and are not already provided under KanCare.

Examples of Assistive Services include:

- dentures
- home modifications to increase access in the member's home, including grab bars, raised toilet seats, roll-in showers, lowered counters
- ramps (removal of porches or decks and/or adding porches or decks are the financial responsibility of the member)
- emergency alert installation
- environmental control units (to control items within the home such as lights or door locks)
- electric lifts
- hearing aids and batteries
- insulin pumps and pump supplies
- low vision aids for home use
- seating and positioning in wheelchairs
- specialized wheelchairs
- wheelchair or scooter batteries and repairs
- specialized footwear (Diabetic, Orthopedic)
- hospital beds
- mattresses, mattress covers, and bed rails used in medical situations
- cost of obtaining and replacing accredited service dogs and other accredited service animals
- vehicle adaptations, based on the member's disability
- services which directly assist individuals with a disability in the selection, acquisition, or use of assistive technology

#### 2. Limits/Restrictions/Requirements

Excluded items include, but not limited to:

food or nutritional supplements

- clothing
- shoes of a non-medical nature
- computers, laptops, IPAD's, cell phones
- environmental units such as air conditioners, furnaces, space heaters, humidifiers/de-humidifiers, air purifiers, water purifiers
- appliances such as blenders, microwaves, refrigerators, washers, dryers
- exercise equipment
- indoor/outdoor exercise pools
- heating pads, heat lamps, vaporizers
- home renovations not related to accessibility
- hot tubs, Jacuzzis, saunas, spas, whirlpools, swimming pools, or similar items
- yard cleaning, yard repairs
- surgeries not already covered under KanCare
- non-medical beds and water beds
- household furniture
- recliners
- home remodeling, including but not limited to movement of walls, replacement of carpets or floors, painting, etc.
- vehicles and vehicle repairs
- modifications to buildings in which the member does not reside, e.g., garages and sheds
- adding or repairing fences or out-buildings
- adding, removing, or replacing decks or porches
- assistive technology and durable medical equipment covered under the Kansas Medicaid State Plan
- assistive technology to allow or improve access at the place of employment
- There is no entitlement for assistive services. Each request is reviewed on a case-by-case basis, taking into consideration medical necessity, appropriateness, and cost-effectiveness, and the request if then approved or denied. If approved, the MCO will prior authorize the purchase.
- If approved by the MCO and prior authorized, *WORK* Assistive Services has an annual cap of \$7,500. This does not mean that members are entitled to receive \$7,500 per year, nor does the annual cap transfer, or accrue, from year-to-year.
- WORK Assistive Services does not include durable medical equipment (DME) or other technology already provided under KanCare (Medicaid State Plan services), nor will it extend the amount, duration or scope of technology covered under KanCare.

- *WORK* Assistive Services <u>cannot</u> be authorized retroactively. If complete paperwork is not submitted for approval and prior authorized by the MCO, payment will be denied.
- *WORK* Assistive Services does not include technology or modifications that are the responsibility of the employer as an accommodation under the Americans with Disabilities Act (ADA).
- *WORK* Assistive Services does not include technology or modifications necessary for self-employed members to operate their business.
- WORK Assistive Services cannot go beyond the scope of the Medicaid program and subsume an employer's responsibilities under Title I of the Americans with Disabilities Act (ADA), and the Kansas Act Against Discrimination. Employer responsibilities include reasonable accommodations that would allow a person with a disability to perform his/her job. Examples of employer responsibilities, whether self-employed or working for an employer, include but are not limited to devices to facilitate communication such as computers, IPad, low vision aids to access print materials, vehicle modifications for work-related travel, modification of office furniture, restroom modifications etc.
- While *WORK* home modifications may be prior authorized in rented apartments or homes, members must verify that they will remain a minimum of two years in a residence receiving the home modification.

#### 3. Provider Qualifications

Durable Medical Equipment (DME) vendors, dentists, orthotics and prosthetics vendors, Community Developmental Disability Organizations (CDDOs) and affiliates of CDDOs, Centers for Independent Living (CILs), and licensed Home Health Agencies, that are enrolled as a provider of *WORK* Assistive Services. In order to provide and receive payment for Assistive Services, providers must be enrolled in KMAP as a *WORK* service provider (**Provider Type 56**) with a Specialty of Assistive Services (**Provider Specialty 526**) and use the billing code for Assistive Services (**Billing Code S5165**).

#### 4. Documentation of Assistive Services

Members must submit the following to their MCO in order for an assistive service request to be considered:

- KDHE <u>Request for Assistive Services</u> form, or form specified by MCO Service Coordinator
- a statement of medical necessity from the appropriate medical provider
- alternative funding sources that have been explored and why these are not viable
- a minimum of two bids to their MCO Service Coordinator
- pictures and/or diagrams, if requested by the MCO

Once the MCO Service Coordinator receives all of the information, MCOs will review the information following their process. Once all required documentation has been submitted, the MCO Service Coordinator will have 20 business days to approve or deny the request. Members and their Independent Living Counselors will be notified in writing whether the request is approved or denied and, if approved, which bid is acceptable.

Providing fraudulent information when submitting a request for Medicaid funding of assistive services, or selling items that were purchased with Medicaid funds, is considered Medicaid fraud and abuse and will be reported to the Office of the Kansas Attorney General, Medicaid Fraud and Abuse Unit.

#### a. Medical Necessity

In order to receive Assistive Services through the *WORK* program, medical necessity must be demonstrated. Members must provide documentation of the medical necessity for the assistive service. Medically necessity is defined as:

- treating a medical condition
- recommended by the treating physician or other appropriate licensed professional in the area of expertise (a medical practitioner cannot establish medical necessity outside his/her area of expertise)
- providing the most appropriate level of service considering potential benefits and harms to the individual
- known to be effective in improving health outcomes
- cost-effective for the condition being treated when compared to alternative interventions (the usual and customary rate is used when approving assistive services).

#### b. Alternative Funding Sources for Assistive Services

As Medicaid is the payor of last resort, members receiving services through the *WORK* program must make a reasonable effort to exhaust funding through other sources for Assistive Services, including private health insurance, Vocational Rehabilitation, Kansas Accessibility Modification Program (KAMP), community block grants, etc., before making a request. Prior to making a request for home modifications for a rental home, FHAA reasonable accommodations modification rights must be explored with property owner/landlord.

#### c. Prior Authorization for Assistive Services

Assistive services are prior authorized by the MCO on a case-by-case basis, based on medical necessity, appropriateness of the request, and cost-effectiveness. The MCO Service Coordinator has the right to request any documentation necessary to determine the need for assistive services. In some situations, photographs and/or diagrams may be requested. An assistive service request will only be forthcoming after full and complete information has been submitted to the MCO. Incomplete information will result in a denial.

In some situations, assistive services, home modifications or vehicle modifications will only be prior authorized if they result in a reduction of the need for personal assistance services. If the approval of an assistive service is contingent upon the member's decreasing need for personal assistance services, it will be discussed with the member before the request is approved or denied.

#### 5. Payment

Claims should be submitted to the member's MCO. Assistive services claims may only be submitted by providers of *WORK* assistive services who have contracts with the member's MCO. Assistive Services is paid by the MCO once a provider files a claim for the services they have provided. Only Assistive Services that have been prior authorized by the MCO will be paid. Assistive Services is not paid via the monthly allocation.

Assistive Services providers are responsible for:

- verifying prior authorization by the member's MCO before providing the Assistive Service(s)
- assuring that the member receives, and is satisfied, with the Assistive Service(s).

Prior to claims submission, members are required to sign the **Assistive Services**Verification and Satisfaction form verifying that they received the Assistive Service(s), that it is working and that they are satisfied with it. In the case of home and vehicle modifications, a member's signature indicates that the work is complete, and that the member is satisfied with the modifications.

**Participating Provider or Supplier**—In Medicaid, participating providers agree to accept Medicaid reimbursement as payment in full.

#### D. Independent Living Counseling

#### 1. Description

Independent Living Counseling is a service designed to assist members to self-direct their *WORK* services. Independent Living Counseling is not Targeted Case Management and the responsibilities of a *WORK* Independent Living Counselor (ILC) are not the same as a

Targeted Service Coordinator (TCM). ILCs provide members with assistance to navigate program processes, paperwork, and budgets. ILCs may provide education, assistance and guidance with eligibility, assisting to make choices within the program, development of Individualized Budgets and Emergency Back-up Plans, and assistance with fiscal management services. ILCs offer information and tools, such as the on-line self-direction training, to assist members to self-direct services and manage budgets and may assist members to access these tools.

ILCs must become completely familiar with the *WORK* Program Manual and are responsible for knowing all program policies and procedures, as well as staying abreast of revisions to program policies and procedures and conveying these to members receiving *WORK* services and/or their representatives. ILCs must participate in any training required by KDHE or MCOs.

#### 2. Qualifications

Independent Living Counseling may only be provided by Independent Living Counselors who meet the qualifications stated in the Kansas Medical Assistance Program (KMAP) Provider Manual, including:

- All ILCs, whether employed by an agency or working independently, must be enrolled as a Kansas Medical Assistance Provider (KMAP)
- have a minimum of six months' experience with a disability as recognized by the Rehabilitation Act of 1973; or
- have a minimum of one-year professional experience providing direct services, including case management (working directly with people with a variety of disabilities)
- complete a two-hour WORK orientation
- complete and pass the KDHE web-based *WORK* Independent Living Counseling examination on KS Train
- complete at least twelve hours of standardized training annually; and
- participate in all state mandated *WORK* and Independent Living Counseling training to ensure proficiency of the program and services rules, regulations, policies, and procedures set forth by the KDHE.

**NOTE 1:** Individuals listed on the Health and Human Services Office of the Inspector General Office Exclusion List, or on the Kansas Medicaid Program Integrity Terminated Provider List, may not be providers of *WORK* Independent Living Counseling.

**NOTE 2:** Provider agencies that employ Independent Living Counselors are responsible for ensuring that Independent Living Counselors employed by them provide services that are clear of conflicts of interest or fiduciary abuse.

#### 3. Responsibilities

ILCs must be completely familiar with *WORK* program policies and procedures, keep abreast of revisions to these policies and procedures and be able to convey these policies and procedures to members. ILCs are required to sign a statement that they have read the manual and that they know the program policies and procedures contained in the manual.

ILCs must give at least two weeks' notice if they can no longer provide *WORK* ILC services for the member. ILCs must notify the member and complete an ILC change form to submit this to the MCO and WORK Program Manager.

#### ILC responsibilities include:

- 1) Conveying *WORK* program policies to members, and ensuring that they understand them
- 2) Discussing the options listed on the <u>WORK Member Agreement Form</u> and assisting members to complete the <u>WORK Member Agreement Form</u>.
- 3) Conveying the member's rights and responsibilities related to the *WORK* program and assisting them to complete the *WORK Member Rights and Responsibilities* form.
- 4) Assisting members to locate emergency back-up care and emergency assistance, develop viable emergency back-up, natural disaster, and pet care plans, and complete the *Emergency Back-Up Form*. ILCs must verify that anyone listed on the emergency back-up can and will provide assistance.
- 5) Attending *WORK* assessment to assure knowledge of needed supports and services when developing *WORK* budget.
- 6) Assisting members to develop the skills necessary to self-direct services by helping them access one of the two on-line training programs provided on the *Working Healthy* website, or any other available tool.
- 7) Assisting members to develop Individualized Budget, including
  - a. assisting members/representatives to determine hourly wages for their service providers, taking into account payroll deductions, and that the total amount is within the parameters of their monthly allocation
  - b. confirming that background checks have been conducted on agency employed staff providing personal assistance for *WORK* members
  - c. confirming that providers of supported employment services have the appropriate training and certification

- d. assisting members to locate alternate, cost-effective methods for purchasing services, and determine a reimbursement amount that is within the parameters of their monthly allocation
- e. assuring that member's Individualized Budget reflects the services determined necessary during the *WORK* assessment.
- f. assisting in planning for, and documenting the use of, any excess (carryover) funds remaining from the monthly allocation
- g. assuring that members/representatives remain within the parameters of their monthly allocation
- h. assisting to revise the Individualized Budget, if necessary
- i. assuring members/representatives do not include on their Individualized Budget services of goods that are prohibited by program policy
- j. assuring that representatives, conservators, guardians, and/or those with any type of Power of Attorney are not providing personal assistance or other services
- k. assisting members/representatives to obtain approval of Individualized Budgets and Emergency Back-Up, natural disaster, and pet care plans, from their MCO Service Coordinator
- entering Individualized Budgets into web-portals if directed to do so by the MCO Service Coordinator
- 8) Assisting members to locate providers of personal assistance services and providers of alternative services such as PERS and meal support. Assisting member to terminate alternative services such as PERS and meal support.
- 9) Assisting members to interview, hire, supervise, and terminate personal assistants.
- 10) Assisting members to locate agency-directed services, negotiating hourly payments, ensuring that agency-directed services are consistent with the assessment and are reflected in the budget, and that these costs are commensurate with the monthly allocation payment methodology.
- 11) Ensuring that agencies are doing background checks on PAs providing *WORK* services for members.
- 12) Assisting members to accurately and thoroughly complete and submit required paperwork to fiscal management service (FMS) providers. To assist member to

- complete and submit paperwork (such as budgets) to providers of services such as Home Health agencies and alternative support providers.
- 13) Assuring that the member understands the importance of verifying time worked by the PA, and the significance of the member's/representative's signature on the time sheet(s).
- 14) Assisting members to document and submit requests for reimbursements to the FMS provider in a timely manner.
- 15) Assisting members to coordinate non-emergency medical transportation (NEMT).
- 16) Assisting members to document the need for assistive services and locate providers of assistive services.
- 17) Assisting members to complete and submit annual eligibility and six-month review paperwork.
- 18) Assist members to send *Working Healthy* premiums to the correct address. (ILCs should not handle or mail premium payments without the member present).
- 19) Assisting members to connect to other services, such as Vocational Rehabilitation or affordable housing.
- 20) Connecting the member to a Benefits Specialist for any information related to state or federal benefits counseling (DDS referrals, completing WORK activity reports, expedited reinstatements, application for Federal benefits, etc.) that require SSA contact and information.
- 21) Communicating any changes in status, needs, problems, etc., to the member's MCO Service Coordinator.
- 22) Submitting all required MCO paperwork in a timely fashion.
- 23) Reporting emotional abuse, physical abuse, exploitation, fiduciary abuse, maltreatment and/or neglect to the MCO Service Coordinator and the DCF Adult Protective Services (see K.S.A. 39-1430 and K.S.A. 39-1431).
- 24) Monitoring to ensure that members are receiving the services that they are paying for.
- 25) Notifying the *WORK* Program Manager and/or the MCO Service Coordinator when it appears that a member is not capable of self-directing services and requires a representative or agency directed services.

- 26) Reporting health and safety concerns to the *WORK* Program Manager and/ or the MCO Service Coordinator when it appears that a member's health and/or safety are in jeopardy.
- 27) Reporting to the *WORK* Program Manager when individuals/representatives or personal assistants are not following *WORK* program policies and procedures.
- 28) Assuring that the member's/representative's budget, back-up plans, choice of providers, choice of alternative services, use of the monthly allocation, and documentation of Independent Living Counseling services adheres to *WORK* program policies as well as any state and federal rules, regulations and requirements that apply.
- 29) Assisting members to dis-enroll from WORK service.
- 30) Participate in a minimum of 12 hours of training relevant to the provision of independent living counseling services. Training is based on a calendar year. Verification of training received must be sent to the *WORK* Program Manager, who will communicate the completed training to the MCOs.

#### 4. Limits/Restrictions/Requirements

- ILCs are expected to provide conflict free Independent Living Counseling at all times, including but not limited to, the following:
  - o ILCs cannot provide personal assistance services for any WORK member.
  - o ILCs cannot act as a representative, guardian, or POA for any *WORK* member on their caseload, receiving services from the ILC's privately operated agency, or receiving services by the agency for which the ILC is employed.
  - o An ILC's family member cannot be employed by any *WORK* member that is on the ILC's caseload, receiving services from the ILC's privately operated agency, or receiving services by the agency for which the ILC is employed.
  - O An ILC's family member cannot provide assistive technology/assistive technology services or perform home modifications for any WORK member that is on the ILC's caseload, receiving services from the ILC's privately operated agency, or receiving services by the agency for which the ILC is employed.
  - ILCs cannot handle, or be involved with, any personal funds of members, including, but not limited to, cash, checking and savings accounts, premium payments, and SECA payments.

- Members with intellectual or developmental disabilities receiving services through *WORK* cannot receive ID/DD Waiver Targeted Case Management. Once eligibility for *WORK*, TCM through the ID/DD Waiver ends.
- Members receiving services through WORK cannot obtain Independent Living Counseling and agency-directed services from the same agency. If an ILC works for an agency that also provides personal assistance services, or their agency is any way connected to the provider of personal assistance services, the ILC must assist the member to find an outside agency to direct services on behalf of the member. In the event that the member wants to continue to receive personal assistance services from the agency for which the IL Counselor works, the IL Counselor must assist the member to locate a new IL Counselor who works for another agency.
- ILCs may not bill for the following:
  - Advocacy
  - Assistance with, or testifying at, appeals
  - o Travel
  - Anything not specified in the *WORK\_Program Manual under Independent Living Counselor Responsibilities*.
- ILCs must meet all standards, certifications and licenses required, including but not limited to: professional license/certification if required; adherence to KDHE's training and professional development requirements; maintenance of a clear background as evidenced through background checks of; KBI, APS, CPS, Nurse Aid Registry, and Motor Vehicle screen.
- Any provider of services found to have been substantiated for prohibited offenses as listed in KSA 39-970 & 65-5117 is not eligible for reimbursement of services under Medicaid funding.

#### 5. Documentation Requirements

All Independent Living Counseling services must be documented on the *WORK* Independent Living Counseling Services form. Alternative forms may only be used if they include the same information found on the *WORK* ILC Services form and must be approved by the *WORK* Program Manager. ILCs are required to include the following information on the form:

Member's Name

- **IL Counselor's Name**
- **IL Counselor's Agency**

#### **Date of Service**

#### **Beginning Time of Service Provided**

#### **Ending Time of Service Provided**

**Service Type** (indicate by number listed to left of ILCs responsibilities in the *WORK* Program Manual)

**Description of Service Provided** (include a narrative that supports the Service Type listed on the form)

**How Service Provided** (indicate face-to-face, telephone)

If Other, Please Explain (indicate any other method of service provision)

ILCs must sign the documentation form on a monthly basis. The ILC's signature verifies that the ILC has provided the documented services to the member.

#### **Documentation Review**

ILCs must remain current in their documentation at all times. ILCs must provide the State and/or MCOs with documentation of services provided within 10 days of a request made by the State and/or MCO. ILCs must maintain copies of their documentation of services provided for a minimum of five years, or longer based on the contractual requirements of the MCOs.

MCOs will randomly review ILC's documentation on a regular basis. Problematic documentation will be returned to the ILC for correction. Continued problems with documentation will result in a corrective action plan. Recoupment of payments is also a possibility. Suspicion of Medicaid fraud will be reported to KDHE and the Attorney General's Office.

Documentation may also be reviewed if there are concerns about billing, documentation of services or services provided.

KDHE expects the MCOs to review for the following:

- Is the name of member present?
- Is the ILC Agency name present?
- Is the ILC name present?
- Is the date(s) of service provided to member present?
- Is the beginning time(s) of service present?
- Is the ending time(s) of service present?
- Is this a billable activity?

- Is the Service Type code present?
- Is the description of the service provided consistent with the Service Type?
- Is the description of the service provided consistent with a billable service?
- Is the description of the service provided consistent with the units billed?
- Is the description of how the service was provided present?
- Is the documentation signed and dated by the member?
- Is the documentation signed by the member within the required time frame?
- Is the documentation signed and dated by the ILC?

#### Payment for Services

Independent Living Counseling is paid by the MCOs once ILCs file a claim for the services they have provided. Independent Living Counseling is not paid via the monthly allocation. Providers of Independent Living Counseling must be enrolled in the Kansas Medical Assistance Program (KMAP) and contracting with the member's MCO in order to provide this service and receive payment.

Independent Living Counselors are responsible for:

- assuring that Independent Living Counseling services billed for have been provided to the member.
- assuring that the number of service units reimbursed per member shall not exceed 480 units (120 hours) per budget year unless prior authorization has been obtained
- assuring that Independent Living Counseling services provided are documented and adhere to the requirements specified in the *WORK* Program Manual.

#### • Units

- *WORK* Independent Living Counseling is to be billed in units of 15 minutes, i.e., one unit = 15 minutes. There is a limitation of 480 annual units. A unit is reimbursed at \$15.75 per unit. Units should be billed for services actually provided.
- *WORK* Independent Living Counseling can bill up to 40 units (10 hours) during the 30-day period prior to enrollment in *Working Healthy/WORK*.
- Exceptions to the 480 annual units limit may be made by the MCO Service Coordinator on a case-by-case basis. The requesting IL Counselor will have to provide documentation supporting why additional assistance is required.

#### E. Service Coordination

#### 1. Description

Member receiving *WORK* services receive Service Coordination through their MCO. MCOs assign members a Service Coordinator. MCOs are responsible for all service coordination specified in their contract with KDHE. For members receiving *WORK* services, this includes:

- completion of WORK assessments
- ensuring Individualized Budgets reflect assistance specified during the assessment
- approving Individualized Budgets
- responding to questions regarding health care benefit
- providing clarification regarding coverage and services
- providing information re: behavioral health services, non-emergency medical transportation, and value-added benefits and other resources/services offered through the MCO
- ensuring that members are receiving the assistance identified during the *WORK* assessment
- reviewing, approving, and monitoring Individualized Budgets
- taking appropriate action if budgeted services are not being provided (notify the ILC of issues which arise)
- approving the use of carryover funds
- adjusting the monthly allocation if additional care is needed because of a temporary medical condition
- obtaining approval for assistive service requests
- referring members to other resource agencies

#### 2. Limitations/Restrictions/Requirements

• Members receiving *WORK* services do not receive Targeted Case Management (TCM). They receive Service Coordination through their MCO, and Independent Living Counseling services to assist them in directing their services.

#### 3. Payment

Service Coordinators work for, and are paid by, MCOs.

## 8000 – MONTHLY ALLOCATION, INDIVIDUALIZED BUDGET, FISCAL MANAGEMENT, AND EMERGENCY BACKUP PLAN

#### A. Monthly Allocation

Personal Assistance Services and Supported Employment are paid from the member's monthly allocation, which is determined during the assessment. Following the *WORK* assessment, assessors determine the total number of hours of assistance members require to live and work in their communities. Assessors then use a formula established by the State to translate hours of assistance into a dollar amount which becomes the monthly allocation members use to purchase their services. Members have the freedom to hire personal assistants, pay for alternative methods to obtain personal services, or select an agency to provide personal assistants for them.

The WORK monthly allocation is comprised of federal and state Medicaid dollars specifically to purchase personal assistance service and supported employment/individual support services for members eligible to receive WORK services. KDHE, the Medicaid single state agency in Kansas, reserves the right to restrict how the monthly allocation is spent. While WORK permits members to have some control over how funds are used to purchase services, these are Medicaid funds which may only be used to purchase very specific Medicaid covered services and subject to restrictions imposed by KDHE.

The monthly allocation does **not** count as income or resources for eligibility purposes and will not be used in the determination of the member's *Working Healthy* premium. Members who are no longer receiving *WORK* services for any reason must return any portion of the monthly allocation that is unspent to the MCO within 90 days of *WORK* services ending. If they do not, the remaining allocation may be considered income or resources when determining Medicaid eligibility and HCBS client obligation.

#### 1. Monthly Allocation Formula

The following are the formulas for determining the amount of money members receive per month to pay for assistance:

h = hours of daytime assistance

\$16.50 =daytime hourly rate

8 = maximum hours of night support

\$11.50 = night support recommended hourly rate

7 = days in the week

4.33 = average number of weeks per month

3% or 10% = Fiscal Management, Background Checks, and Worker's Compensation Fees

## **Members Needing Daytime Assistance Only**

Self-Directing and Combined Self-Directed/Agency Directing Members

h x 16.50 x 7 x 4.33 - 10% = Monthly Allocation

#### Agency-Directed Member

 $h \times r \times 7 \times 4.33 - 3\% =$ **Monthly Allocation** 

#### **Members Needing Daytime Assistance and Night Support**

Self-Directing and Combined Self-Directed/Agency Directing Members

 $(h \times \$16.50) + (8 \times \$11.50) \times 7 \times 4.33 - 10\% = Monthly Allocation$ 

#### Agency-Directed Members

(h x 16.50) + (8 x 11.50) x 7 x 4.33 - 3% = Monthly Allocation (Agency-direction members are assessed 3% for fees)

### 2. Use of the Monthly Allocation

The monthly allocation may be used to pay for costs related to personal assistance services, alternative methods of personal assistance services, and supported employment/individual employment support services. Examples include:

- advertising for PAs
- hourly wages up to 40 hours per week per PA
- all applicable payroll deductions for PAs
- alternative methods of purchasing personal assistance, e.g., meal or laundry service
- Mowing/snow removal
- supported employment/individual employment supports
- reimbursement for public transportation
- payment for equipment which ensures safety, e.g., emergency life support, smoke/carbon monoxide detectors and batteries, fire extinguishers
- fiscal management services administrative fee
- Worker's Compensation premiums

#### 3. Limitations/Restrictions/Requirements

Examples of what the allocation may **not** be used for include, but are not limited to the following:

- Working Healthy premium payments
- Plan for Achieving Self-Support (PASS)
- gifts for workers, families, friends
- loans for workers
- payments to representatives, conservators, guardians, those with POA
- rent or mortgage payments
- yard cleaning, yard repairs, weeding, spraying, gardening, landscaping, pruning
- vehicles or vehicle repairs
- utility payments (gas, electric, sewage, water)
- cell phones and landlines
- computers, tablets, printers, handheld devices
- clothing
- groceries or nutritional supplements
- lottery tickets
- entertainment
- entertainment devices such as television, DVD players, iPods;
- alcohol or tobacco products; and
- items available through another source, such as employers or Vocational Rehabilitation
- paying PAs in excess of 40 hours per week (It is not permissible to use the WORK allocation to pay for overtime. Time worked over 40 hours a week is considered overtime and fiscal management vendor is required to pay time-and-a-half for hours worked over the 40 per week. Available hours of assessed support may be significantly reduced when paying time-and-a-half). \*
- exceeding the monthly allocation (which may result in a denial of payment by the FMS provider)
- paying for services that are not included in the Individualized Budget and have not approved by the MCO Service Coordinator
- paying for services that have not been provided (*WORK* services may be terminated and a report made to the Office of the Attorney General Medicaid Fraud Control Unit (MFCU) if a member verifies work that was not provided
- paying for more than one PA at a time \*\*
- paying PAs to work in the home during a time the member is not in the home to supervise
- paying PAs during a stay at a hospital, nursing facility, rehabilitation facility, etc.
- requesting additional hours of support to return home from a medical facility stay when leaving the medical facility is not recommended.

Members should contact their MCO Service Coordinator, Independent Living Counselor, or the *WORK* Program Manager if uncertain about the appropriate use of the allocation.

\*Rare exceptions may be made on a case-by-case basis if meeting the following criteria:

- o the member lives in a rural area where recruiting and retaining additional PAs may be difficult (agency availability will be taken into consideration before an exception is made)
- o the member requires so many hours of assistance that it is difficult to hire the number of PAs, at 40 hours per week per PA, necessary to provide the total amount of assistance needed (agency availability will be taken into consideration before an exception is made)
- \*\* Using and paying for more than one PA at a time during the day may be permissible with written justification from the member and approval from the *WORK* Program Manager. An example of this would be, the member needs more than one PA to lift them safely during bathing or dressing. This overlap with PAs must also be indicated on each timesheet and the tasks of each PA must be documented on each timesheet during the overlap.

#### 4. Adjusting the Monthly Allocation

The Assessor will conduct annual reassessments. If changes have occurred in the member's physical condition and function, this will be documented in the *WORK* Assessment Tool and the monthly allocation will be revised. The member, with the assistance of the Independent Living Counselor, will develop a new Individualized Budget that reflects the new allocation, and submit it to the MCO Service Coordinator for approval.

If there is a temporary change in the member's physical condition and function prior to the annual review date, the member may request an adjustment to the allocation. The MCO Service Coordinator will assess the member's need for a temporary revision, determine the additional assistance needed, calculate a new monthly allocation, and indicate the length of the time that the new monthly allocation will be in place. The member and the ILC must develop a revised Individualized Budget and submit it to the MCO Service Coordinator for approval.

# **B.** Individualized Budget

#### 1. Description

Once members know the amount of their monthly allocation, they must develop an Individualized Budget indicating how their monthly allocation will be used to pay for

personal and employment services. ILCs are available to assist members to develop and seek approval for their Individualized Budgets.

The Individualized Budget allows members to indicate whether they will purchase their personal assistance and employment supports from an individual, an agency or in an alternative way. Members also indicate whom they will hire, how much they will pay, the number of hours the workers or agencies will provide, etc. Members have the flexibility to pay attendants different rates, e.g., to pay an attendant at a higher rate to provide personal care, such as bathing, than an attendant who does laundry and cooking. Members also have the flexibility to purchase their services in alternative ways, e.g., pay a neighbor to mow the lawn. They may also make monthly payments for equipment that will reduce their need for personal assistance services, e.g., a front-loading washer and dryer that allows them to do their own laundry without help. Monthly payments on equipment must replace payments made to an attendant to perform that service.

Individualized Budgets should include the following:

- services to be obtained directly from hired workers, community agencies, and/or independent contractors.
- name(s) of the worker(s) or provider(s), number of hours, hourly rate of pay, number of hours of service, applicable payroll deductions, and total cost.
- alternative service substitutes for personal assistance.
- any variable expenditures that provide alternative support and the cost.
- how carryover funds will be spent.

Individualized Budgets must reflect the amount, duration and scope of assistance identified during the *WORK* assessment. Service hours must be comparable to the number of hours for which members have been assessed. Members must choose agencies whose hourly compensation rate is similar to the hourly rate on which the monthly allocation is based. When a high cost agency is chosen by the member and less than 70% of assessed hours are available, a Budget Service Schedule will be required to demonstrate how the hours will be used. The member will need to sign the WORK Member Agreement page 4 that they understand they will not have access to all hours assessed and agree to hold KDHE harmless. KDHE reserves the right to deny approval for Individualized Budgets which decrease the number of hours of assistance received by members.

Any time the monthly allocation changes, members must revise their Individualized Budgets to reflect the new allocation amount.

Individualized Budgets must be reviewed and approved by the MCO Service Coordinator before services can begin. The review will include whether the budget includes all the

required information, meets the needs of the member, and reflects the amount, duration and scope of assistance identified during the *WORK* assessment. A Questionnaire and a Budget Service Schedule may be required when it appears that the member is receiving significantly less assistance than the member was assessed needing, due to a high hourly reimbursement rate.

#### 2. Carryover Funds

Monthly allocation funds not spent 45 days after the pay period will be moved into a carryover account. Members may use carryover funds for specific purposes. The intent to use these funds must be documented on the member's Individualized Budget under "Use of Carryover Funds," and approved by the MCO Service Coordinator.

At the end of each quarter, any amount above 15% of the discounted monthly allocation will be "swept" and returned to the MCO.

MCO Service Coordinators are required to review the rate of carryover funds prior to a reassessment in order to determine whether there is a pattern of carrying over more than 15% quarterly and reduce the monthly allocation in order to accurately reflect the needs of the member.

#### 3. Allowed uses of carryover funds

Carryover funds may be used to purchase the following:

- small items that will result in increased independence and a decreased need for personal assistance, e.g., a microwave oven to heat pre-cooked or frozen meals rather than having an assistant prepare meals, kitchen items (requests should be submitted to the MCO Service Coordinator explaining how the equipment is related to the disability, increases independence, and is cost effective)
- health, safety and emergency equipment such as fire extinguishers, carbon monoxide and smoke detectors
- advertising costs to recruit PAs
- additional personal assistance related to temporary increased need or emergency back-up care
- leave for PAs (limited to the number of hours worked by PA during a one-week period and no more than one week per year)

**NOTE:** Leave for PAs is based on the availability of carryover funds and given at the discretion of the member. Leave is limited to one week per PA per year and can only cover the number of hours typically worked by a PA during a one week period, e.g., a PA

that works 10 hours per week may only receive 10 hours of leave. Leave does not accrue; there is no leave payout at the end of a year or if a PA resigns, nor does leave carryover into the next year. Leave must be documented and submitted on the timesheet in which the leave was taken and must be clearly documented as leave.

#### 4. Prohibited uses of carryover funds

Carryover funds may not be used to purchase, or to save for, the following items:

- high cost items such as a washer or dryer
- home modifications (these may be covered under Assistive Services)
- items not related to the member's disability
- loans for workers
- payment for someone to be a representative
- rent or mortgage payments
- utility payments
- clothing
- incontinence products
- groceries
- lottery tickets
- entertainment
- entertainment devices
- vehicle purchase, vehicle rentals and vehicle repairs
- alcohol or tobacco products
- payment for extermination of pests in the home
- PA and Supported Employment services must identify specific number of hours and cost
- items related to the disability that would be available through another funding source

# C. Fiscal Management

All monthly *WORK* allocations are managed by a fiscal management organization. MCOs contract with a fiscal management services (FMS) provider to manage the *WORK* monthly allocation on behalf of their members. Members who receive services must use the FMS provider designated by their MCO.

Some examples of what the FMS provider is responsible for include, but are not limited to, the following:

• providing orientation and assistance to members, their employees and other providers of services related to using their service, understanding their role, completing forms,

timesheet completion and submission process, and the process for submitting invoices for approved goods and services

- providing a toll-free Customer Service line
- providing fax capabilities
- providing a secure internet/e-mail communication system that meets Federal and State accessibility requirements and Health Insurance Portability and Accountability Act (HIPAA)
- providing print materials in alternate formats (e.g., Braille)
- processing all employer, employee, vendor paperwork, e.g., time sheets, provider invoices, member reimbursement, etc.
- filing all employer paperwork and employee paperwork as required by state and federal law
- performing background checks on personal assistants
- performing Office of Inspector General (OIG) verification checks and notifying the MCO when there is a problem
- paying Worker's Compensation premiums
- paying employees and vendors in a timely fashion
- filing and paying federal income tax withholding, FICA and FUTA, state income tax, and Unemployment Insurance for personal assistants
- preparing, filing and distributing IRS forms
- notifying MCOs if there are problems
- accounting for all expenditures
- providing monthly reports to the MCOs

# D. Emergency Back-Up Plan

Following the development of the Individualized Budget, members will be asked to carefully consider, and to document, their resources in the event of an emergency. Their ILC can help them to develop their Emergency Back-Up Plan. Included on the plan must be:

- name(s) and contact information of person(s) that will provide emergency back-up assistance in the event a personal assistant does not report to work
- name(s) and contact information of persons that should be notified in the event of an emergency
- evacuation plans in the event of a fire or natural or man-made disaster, including whether personal assistants or local emergency personnel have agreed to assist in the evacuation process
- for members dependent on technology, how their technology will be powered in the event of a power outage

• for members with service animals or pets, how the pets will be cared for in the event of a hospitalization or emergency

Emergency Back-Up Plans must include individuals, or agencies, that are aware of, and have agreed to, provide assistance in the event that personal assistants are unable or unwilling to perform their job duties. Those listed in the Plan must be located within the same area as the member; they cannot live in another area of the state or out-of-state.

The Emergency Back-Up Plan is submitted to the MCO Service Coordinator for approval along with the Individualized Budget. The Service Coordinator will review the Emergency Back-Up Plan to determine whether the emergency provisions are adequate. If not, members may be asked to review and revise the plan.

#### 9000 - DIRECTING SERVICES AND MEMBER AGREEMENTS

Members may self-direct their services, have an agency direct services on their behalf, or a combination of both.

**Covered Services**—Services and supplies for which *WORK* will reimburse. Covered Services are identified on the *WORK* Individualized Budget.

**Participating Provider or Supplier**—In Medicaid, participating providers agree to accept Medicaid reimbursement as payment in full.

#### A. Self-Direction

#### 1. Description

Members may self-direct their services. Members who choose to self-direct their services are the Employer-of-Record, and are responsible for the following:

- recruiting PAs
- interviewing PAs
- performing former employer and personal reference checks for the PAs
- negotiating and setting hourly wages for PAs within the parameters of their assessed needs and monthly allocation
- hiring PAs
- training PAs
- scheduling PAs
- referring potential PAs to their FMS provider to perform background checks
- ensuring that PAs have completed and submitted all required employee paperwork to their FMS provider

- reviewing invoices for services rendered or items purchased, and signing to verify the accuracy, before submitting to the FMS provider
- verifying for the FMS provider that the hours listed on PA time sheets accurately reflects hours worked
- terminating PAs if necessary
- completing the FMS paperwork indicating that a PA is no longer working for them
- providing references for former PAs, as appropriate

Web-based self-direction trainings are available on the *Working Healthy* website located at the following web address: https://www.kancare.ks.gov/consumers/working-healthy/work

- The Kansas Personal Assistance Supports and Services (K-PASS) Self-Direction Toolkit includes a step-by-step format with a mix and match option which provides members with the information and tools needed to self-direct any component of their personal assistance services.
- The WORK Self-Direction Training and Assessment was developed for members with more limited reading comprehension skills. This training encompasses a variety of topics, including recruiting, interviewing, negotiating rates and performing reference checks, hiring, training, and supervising PAs, recognizing and receiving good PA services, etc.

# **B.** Agency Direction

Members who do not want to self-direct their services may select a certified home health agency or CDDO affiliate to provide services on their behalf. Members who choose agency directed services are not the Employer-of-Record; the agency selected is the employer. Members still manage their monthly allocation and, with the assistance of their ILC, select an agency that offers personal assistance services and negotiate an hourly rate with an agency that is within the parameters of their monthly allocation. Agencies providing *WORK* services must be certified by the State or CDDO and must conduct background checks on staff providing *WORK* services. While the agency is the employer of the PA(s), the member is responsible for the following:

- scheduling PAs
- explaining personal preferences when receiving assistance
- supervising daily activities
- notifying the agency if problems arise
- verifying that PAs have worked during their scheduled time

# C. Combination Self and Agency Direction

Members may choose to self-direct some of their PAs, while using an agency to direct other PAs. When members choose this option, they are the Employer-of-Record for the PAs they are self-directing, and the agency is the Employer-of-Record for the PAs employed by them.

## D. Member Agreement Form

Members will be asked to complete the *WORK* Member Agreement Form at the same time the Individualized Budget is developed. Completing and signing this form indicates that they are making an informed choice to receive *WORK* services, they have made choices related to *WORK* services, and that they are willing to comply with all *WORK* policies and procedures.

The Member Agreement Form includes the following choices:

- to participate/not participate in WORK
- self-direct/not self-direct services
- have/not have a representative

The Member Agreement Form also includes the following information:

- information regarding the monthly allocation and agreement to spend the funds consistent with *WORK* policies and procedures
- information regarding the impact of the monthly allocation on Social Security and other benefits
- information regarding the right to confidentiality
- information regarding transitioning between WORK and an HCBS Waiver

Finally, the Member Agreement Form includes Member Rights and Responsibilities. Signing this form indicates that members understand their rights and responsibilities while they are receiving *WORK* services, and that they are willing to comply with all *WORK* policies and procedures.

## 10000 - ASSESSMENT OF NEED FOR ASSISTANCE

# A. Description

An initial need for assistance assessment is performed in the member's home to determine the monthly allocation with which the member will purchase services. Members must actively participate in the assessment. Assessments are performed by MCO Service Coordinators. During this process, the member's 1) need for personal assistance based on documented disability/medical condition(s), 2) risks and safety, 3) layout of the home environment, 4) and for people with intellectual/developmental disabilities, need for supported employment/individual

employment support services, will be assessed. Medical documentation of members physical condition(s) may be requested by the Service Coordinator and/or KDHE. If requested, the documentation must be provided before the assessment is finalized. Employment information may also be requested by the assessor, MCO and/or KDHE. If so, the information must be provided before the assessment is finalized.

WORK can't provide over 24 hours a day of supports to members. The only exception to this limitation is where a two-person lift is required for health and safety of the member.

A re-assessment is performed in the member's home annually. Paid providers of personal care serviced are not permitted to weigh in on the assessment or answer questions on the member's behalf, even if they are a family member. Members may request a re-assessment at any time if they experience changes in their physical condition(s) or living situation such as in the loss of an Informal Support Provider(s) residing with the member. Requesting increased hours meant to specifically increase the allocation when the member is using a high cost provider is prohibited. The *WORK* Program Manager and/or MCO Service Coordinator may also request a new assessment at any time. (See Appendix B – *WORK* Re-assessment flow chart).

Support hours maybe reduced to reflect actual time used and hours may only be increased, if there is a change in the member's health, current employment situation, or living situation.

Members have the responsibility to be available for the WORK assessor to conduct their initial assessment and any re-assessments at the date and time agreed upon. Members who do not have assessments performed by the required date will have their WORK services discontinued.

Assessors and MCO Service Coordinators are required to review the rate of carryover funds prior to a reassessment in order to determine whether there is a pattern of carrying over more than 15% quarterly and reduce the monthly allocation in order to accurately reflect the needs of the member. Assessors and MCO Service Coordinators will look at the member's use of services based on billing and timesheets of the provider to determine whether there is a pattern of non-use during times the member is assessed to need assistance. The assessor will use the *WORK* Monthly Allocation Tool to determine the member's need for assistance with the following:

#### a. Activities of Daily Living (ADLs)

During assessments, each ADL will be assessed separately to determine the following:

- Can the member perform this task independently?
- How much time does it require for the member to perform this task independently?
- Does the member need assistance but currently use unpaid natural supports to perform the task?
- If natural supports are used, a description of the nature of the natural supports.

- Does the member need physical assistance to perform the task, and the amount of time this assistance requires?
- Does the member require cuing and prompting to perform the task, and the amount of time this requires?
- Is there an Informal Support Provider(s) residing in the home?
- Does the need for assistance reflect the disability or medical condition?
- Does a review of member use of previous assessed hours and allocation during a reassessment demonstrate the need for hours requested?

Members with physical disabilities must demonstrate a need for physical assistance with ADLs in order to receive *WORK* Services. Members with intellectual/developmental disabilities or traumatic brain injury must demonstrate a need for physical assistance, or cuing/prompting, to perform ADLs and/or demonstrate a need for Supported Employment.

**Night Support -** The Fair Labors Standards Act (FLSA) requires that PAs providing assistance at night must be paid for all hours worked during the night, unless they are able to obtain five uninterrupted hours of sleep. FLSA also requires that personal assistant must be paid minimum wage or above.

When an assessment indicates that a member requires personal assistance during the night, eight hours per night, seven days per week, will be added to the member's assessment. These hours will be calculated at \$11.50 an hour. Members residing with an Informal Support Provider(s) 18 years and older will not have their monthly allocation increased. Family members, and people with whom members have a significant relationship such as boy/girlfriends, fiancé's, divorced spouse and roommate(s) living in the home, are expected to provide night support without payment. In the event that the Informal Support Provider(s) chooses not to provide night support, the member will receive an increase in his/her monthly allocation for night support and may select an agency or non- Informal Support Provider(s) to provide support.

Night support is only provided for members who require hands-on care on a nightly basis. Hands-on care includes re-positioning, tracheotomy care, and care for chronic incontinence if documented by a physician.

**Exception**: Members who indicate they cannot find an agency to provide night support may pay the Informal Support Provider(s) to provide night support once they provide documentation from Home Health agencies or other providers of personal assistance within a 30-mile radius stating that they are unable to provide night support. This requirement is for both agency and self-directing members. The *WORK* Program Manager will review the documentation and determine whether an exception will be made.

#### b. Instrumental Activities of Daily Living (IADLs)

Members who demonstrate a need for assistance with ADLs will then be assessed to determine the need for physical assistance, or cuing and prompting, to perform IADLs following the same process listed above. Members who reside with an Informal Support Provider(s), or a person with whom they have a significant relationship, will not receive personal assistance services for IADLs.

#### c. Supported Employment/Individual Employment Support Services

Members with intellectual/development disabilities or traumatic brain injury may be assessed to determine their need for Supported Employment/Individual Support Services at their place of employment. During the assessment, the assessor will review the member's need for support to:

- learn new or evolving job responsibilities above and beyond the support an employer would reasonably provide for individuals without disabilities
- increase accuracy and/or speed, exhibit appropriate work behavior, interact appropriately with other employees or the public, in order to maintain the job
- operate safely at work
- travel to and from work

The assessor will also determine whether there is an intermittent need for a supported employment specialist to meet with the member and employer as a consult and provide technical assistance if and when problems arise.

The assessor will not assess the member's need for assistance to perform the job. That may be the responsibility of the member's employer under Title I of the American's with Disabilities Act. If the member is self-employed, assistance to set up the business or perform the day-to-day job operations is the responsibility of the member. Examples of assistance that *WORK* does not provide include, but are not limited to, the following:

- assistance with business travel
- assistance with, or performing, day-to-day operations of the business
- assistance with, or performing, financial management of the business
- organizing and/or setting up work areas or work tasks
- checking, correcting or maintaining business documentation and records
- verifying whether work is performed accurately
- scheduling business-related activities and/or meetings
- obtaining business related materials

#### d. Risk Assessment

The member's home environment will be assessed to determine whether any health or environmental risks are present, including:

- home and neighborhood safety
- presence of safety equipment such as carbon monoxide detectors, smoke detectors, and fire extinguishers
- functioning utilities
- emergency egress
- abuse, neglect and/or exploitation issues

#### 11000 - PROVIDER ENROLLMENT

# Assistive Services and Independent Living Counseling Provider Enrollment

In order to bill for Assistive Services and Independent Living Counseling providers must be enrolled in the Kansas Medical Assistance Program (KMAP) as a *WORK* service provider (Provider Type 56) with a Provider Specialty of Assistive Services (Provider Specialty 526) and/or Independent Living Counseling services (Provider Specialty 506). Providers must use the procedure codes for Assistive Services (S5165) and/or Independent Living Counseling (T1016) to receive payment for providing these services.

#### Working Healthy/WORK Codes

#### **Population**

**26** – *Working Healthy* Basic Eligibility

**B4** – *Working Health* Disabled Eligibility

27 – Working Healthy Medically Improved

**B5** – Working Healthy Medically Improved Disabled

#### Level of Care

WK - WORK

Population Codes 27 and B5 should also be used in determining the Working Healthy beneficiary receiving WORK services. This Population Code combined with a Level of Care code of WK (250) indicate that a member is eligible for Working Healthy and receiving WORK services.

#### **Provider Type**

**56** - This code indicates that a provider has enrolled to provide at least one of the services available through *WORK*.

#### **Provider Specialty**

**526** (Assistive Services) – Community organizations eligible to enroll as providers of Assistive Services must meet standards set in K.A.R. 129-5-108, or one be of the following: DME provider, dentist, orthotics and prosthetics vendors, CDDO or CDDO Affiliate, CIL, or Home Health Agency.

**506** (**Independent Living Counseling**) – Community organizations and individuals are eligible to enroll as providers of Independent Living Counseling. All providers of this service must meet the training requirements for an Independent Living Counselor.

#### **Procedure Codes**

**S5165** - Assistive Services

**T1016** - Independent Living Counseling – reimbursed at the rate of \$15.75 per unit (limit of 480 units annually; Prior Authorization required for additional units)

• *WORK* Independent Living Counseling can bill up to 40 units (10 hours) during the 30-day period prior to enrollment in *Working Healthy/WORK*.

### 12000 - MEMBER RIGHTS AND RESPONSIBILITIES

# A. Member Rights

- Members have the right to information that will assist them in making an informed choice regarding whether they want to enroll in *Working Healthy* and *WORK*, and assistance in completing the Member Agreement form.
- Members have the right, once all program requirements are met and paperwork completed, to timely enrollment in *WORK*.
- Members have the right to a person-centered planning process with all aspects of *WORK*, including an assessment to determine what services are needed to live and work in the community, and the development of an Individualized Budget and Emergency Back-Up Plan.
- Members have the right to choose a representative to act on their behalf.
- Members have the right and the responsibility to be involved in directing their services, even if they choose to have a representative to act on their behalf.
- Members have a right to choose who they want to be involved in the planning of their *WORK* services.
- Members have the right to self-direct their services, choose an agency to direct services on their behalf, or choose a combination of both self and agency-direction. **KDHE reserves the**

right to require members to have a representative or agency direct their services if KDHE has concerns about their ability to self-direct their services.

- Members have the right and responsibility to have criminal background checks conducted on their personal assistance providers.
- Members have the right to know what services have been provided by their Independent Living Counselor.
- Members have the right to file a grievance or appeal a decision by the MCO or KDHE regarding *WORK* services.
- Members have the right and responsibility to report abuse, neglect, and exploitation to DCF Children or Adult Prevention and Protection Services.

## **B.** Member Responsibilities

- Members are responsible for complying with WORK program policies and procedures as laid out in the WORK Program Manual. Note: Pursuant to K.A.R 129-6-84(4)(c), KDHE reserves the right to require members to have increased management, including a representative and/or agency directed services, or to leave the program, if they do not follow the program policies and procedures contained in the WORK Program Manual.
- Members have the responsibility to obtain all necessary information to enable them to make an informed choice regarding whether they want *WORK* services.
- Members have the responsibility to provide Medicaid eligibility staff, in a timely and complete manner, all paperwork needed to complete annual eligibility and six-month desk reviews, without a disruption in services. Members who do not complete this paperwork will have their *Working Healthy* cases closed and *WORK* services will end.
- Members are responsible for paying their *Working Healthy* premium monthly by the date specified on their statement. Members who do not pay premiums will have their *Working Healthy* cases closed and *WORK* services will end. Members whose payments are in arrears must pay all premiums in full before their *WORK* services can continue.
- Members have the responsibility to verify that the time sheets, invoices or documentation of service providers are accurate, and signing these to verify that they received the services being billed.
- Members have the responsibility to be available for the WORK assessor to conduct their
  initial assessment, and annual re-assessments, at the date and time agreed upon. Members
  who do not have re-assessments performed by the required date will have their WORK
  services discontinued.

- Members have the responsibility to accurately report their need for services during the WORK assessment. NOTE: Falsifying the needs for services will result in removal from the program and be reported to the Office of the Attorney General Medicaid Fraud Control Unit (MFCU).
- Members have the responsibility to ensure that the services and costs listed on their Individualized Budget reflect the needs identified during their *WORK* assessment.
- Members have the responsibility to complete an Emergency Back-Up Plan that ensures adequate coverage in the event that their employees do not come, and that they have made provisions for their safety in the event of a natural or any other disaster.
- Members have the responsibility to sign all sections of the Member Agreement form, indicating the informed choices they have made, as well as their willingness to comply with the *WORK* program policies and procedures.
- Members choosing to direct their own care are responsible to understand and accept the responsibilities and risks of directing their own care; **or** designating a representative who understands their needs and is willing to accept the responsibilities and risks of directing their care; **or** choosing a state licensed Home Health agency to direct care on their behalf.
- Members have the responsibility to complete all paperwork required by the FMS provider in a thorough and timely manner to ensure that their PAs and services providers are paid in a timely manner.
- Members have the responsibility to spend their monthly allocation on those services and/or goods that are consistent with independence and employment and within the parameters established by KDHE, and to spend no more than the amount allotted to them monthly.
- Members have the responsibility to verify time worked by signing time sheets. Falsification of time sheets, either by the Member or PA will result in removal from the program and will be reported to the MFCU.
- Members have the responsibility to submit timesheets in the timeframe identified by the FMS provider.
- Members have the responsibility to request the permission of their MCO Service Coordinator to spend carryover funds.
- Members have the responsibility <u>not</u> to spend their allocation on anything prohibited by KDHE and/or MCO. Note: Inappropriate use of Medicaid funds is considered Medicaid fraud, which will be reported to the Office of the Attorney General Medicaid Fraud Control Unit and may result in prosecution.

- Members have the responsibility to inform eligibility staff when they are no longer employed, and to contact their Benefits Specialist to set up a Temporary Unemployment Plan if they want to remain in *WORK* for a four-month "grace" period.
- Members have the responsibility to communicate any changes in status, needs, problems, etc. to the appropriate DCF, KDHE, or MCO staff.
- Members have the responsibility to inform their MCO Service Coordinator or Independent Living Counselor in a timely manner if they wish to return to an HCBS waiver or waiver waiting list.
- Members have the responsibility to conduct themselves in a courteous manner. If a member becomes verbally or physically abusive, profane, bullies or sexually harasses a provider of services, including PAs, MCO staff, KDHE staff and ILCs, the member can be removed from the WORK program.

# 13000 - GRIEVANCES, APPEALS, FAIR HEARINGS, STATE APPEAL COMMITTEE, JUDICIAL REVIEW

## A. MCO Grievance/Appeal Process

Members who are dissatisfied about any matter other than an adverse benefit determination made by their MCO related to their WORK services have the right to file a grievance. Members who disagree with an adverse benefit determination made by their MCO related to their WORK services have the right to file an appeal with the MCO.

**Grievance** - Members may file a grievance at any time. The MCO must acknowledge in writing the grievance was received within 10 business days; 98% of all grievances must be resolved and a grievance resolution letter issued to the member in 30 calendar days. If the MCO believes an additional 14 calendar days may be needed to resolve the grievance, this request must be made to KDHE/DHCF two business days in advance of the 30 calendar days deadline. 100% of grievances must be resolved and a grievance resolution letter issued to the member in 60 calendar days.

**Appeal** – Members who disagree with an adverse benefit determination made by an MCO related to their *WORK* services may appeal the decision. The MCO must inform the member of the adverse benefit determination in a notice. This notice is called a "Notice of Adverse Benefit Determination." Members may submit an appeal with their MCO within 60 calendar days of the date on the notice of adverse benefit determination. If the Notice of Adverse Benefit Determination was mailed, three calendar days are added. The MCO must send a letter to the member within five calendar days acknowledging receipt of the appeal request. The MCO must resolve 100% of appeals and issue a Notice of Appeal Resolution within 30 calendar days.

Continuation of Benefits: If you ask for an appeal, you may be able to keep your current level of services while you wait for your appeal decision. To request continuation of benefits, you will need to submit a request to your MCO within 10 calendar days from the mail date of the Notice of Adverse Benefit Determination. If your services continue until the appeal decision, you may have to pay back any assistance you receive if the decision is not in your favor.

**Expedited Appeal** – Members may file a request for an expedited appeal when the member's health requires a decision made as expeditiously as possible. When an expedited appeal is requested, the MCO will determine if the request meets the criteria for an expedited decision. If the request meets the criteria, the MCO must resolve 100% of expedited appeal requests and issue a Notice of Appeal Resolution within 72 hours. If more time is needed to gather additional information, the MCO may request the additional time from KDHE/DHCF. If the request does not meet the criteria, the MCO will resolve the request and issue a Notice of appeal Resolution within 30 calendar days.

Members should refer to their MCO's member handbook for information regarding the MCOs specific grievance and appeal process and follow the steps in the handbook. MCO member handbooks can be found on the MCO's website.

## **B.** State Fair Hearing

Members who disagree with a decision made by their MCO in response to their appeal may file a request for a State Fair Hearing. Members must complete the appeal process prior to requesting a State Fair Hearing. The Kansas Office of Administrative Hearings (OAH) must receive the State Fair Hearing request within 120 calendar days of the date of the Notice of Appeal Resolution. If the Notice of Appeal Resolution was mailed, three calendar days are added. Members may also request an expedited fair hearing if the member's request for an expedited appeal met the criteria for an expedited decision, but the MCO upheld their adverse benefit determination. Members may request a State Fair Hearing verbally or in writing. A verbal request may be made in person or by telephone with their MCO. A written request may be made in person, by mail, by fax, or by email to their MCO. A written request may be made by fax or by mail to OAH. All hearing dates, resolutions, and notifications follow the timelines prescribed by OAH. If neither the member nor the State request that the KDHE State Appeals Committee (SAC) review the hearing decision (the Initial Order), the decision becomes final 30 calendar days from the date the Initial Order was served.

A State Fair Hearing request form may be found at https://www.kancare.ks.gov/consumers/mco-state-fair-hearings. Written requests for a State Fair Hearing should be mailed or faxed to:

Office of Administrative Hearings 1020 S. Kansas Ave. Topeka, KS 66612 Fax: (785) 296-4848

Continuation of Benefits: If you ask for a hearing, you may be able to keep your current level of services while you wait for your hearing decision. To request continuation of benefits, you will need to submit your request to your MCO within 10 calendar days from the mail date of the Notice of Appeal Resolution. If your services continue until the hearing decision, you may have to pay back any assistance you receive if the decision is not in your favor.

#### C. KDHE State Appeals Committee (SAC)

If a member or the State disagrees with the Initial Order decision made by OAH, either party may request, within 15 calendar days of the date the Initial Order decision was served, that the KDHE State Appeals Committee (SAC) review the decision. If the Initial Order was served by mail, three calendar days are added to the 15 calendar days. If you ask for a review by the KDHE SAC, you do not have the option of having your current level of services continue. The KDHE SAC reviews the decision in OAH's Initial Order. Following a SAC review, the decision by SAC becomes the Final Order. The Final Order is effective on the date the Final Order is served.

#### D. Judicial Review

If a member or the State disagrees with the decision of the KDHE SAC, either party may file a petition for a Judicial Review in the appropriate District Court. Should either party seek judicial review, then, pursuant to K.S.A. 77-613(b), the request for judicial review must be filed within 30 calendar days from the date the Final Order was served.

#### 14000 - KANCARE OMBUDSMAN

The KanCare Member Ombudsman is available to help Members who receive long-term care services through MCOs. The Ombudsman can help members:

- understand their KanCare plan and how to use their benefits
- understand their bills and how to handle them
- with service problems when other help is not available directly through an MCO or provider
- understand where to take their problems with KanCare, such as the MCO grievance and appeals process and the State fair hearing process
- obtain answers when they feel their rights have been violated
- contact the people in charge

The Ombudsman will also provide information and refer Members who have problems that the Ombudsman cannot resolve.

The KanCare Ombudsman can be reached at this toll-free number 1-855-643-8180.

# 15000 - APPENDIX

# **Background Checks**

# **Prohibited Offenses**

# effective 7.1.18 Adult Care Homes (KSA 39-970), Home Health Agencies (KSA 65-5117) and HCBS (KSA 39-2009)

STATUTES	OFFENSE	DDAL	PROHIBITED	
SIAIUIES	OFFENSE	Does Not	Expires	
		Expire	6 Yrs *	
		l <u>-</u>		
		l Î	Û	
21-5301 21-3301	Attempt to commit a prohibited offense <sup>1</sup>	See Key		
21-5302 21-3302	Conspiracy to commit a prohibited offense <sup>2</sup>	See Key		
21-5303 21-3303	Criminal solicitation to commit a prohibited offense <sup>3</sup>	See Key		
21-5401 21-3439	Capitol Murder (Felony)	Yes		
21-5402 21-3401	First degree murder (Felony)	Yes		
21-5403 21-3402a	Second degree murder (Felony)	Yes		
21-3302				
21-5404 21-3403	Voluntary manslaughter (Felony)	Yes		
21-5405 21-3404	Involuntary manslaughter (Felony)		65 Years*	
21-5405(a)(3) 21-3442	Involuntary manslaughter while driving under the influence (Felony)		6 Years *	
21-5406	Vehicular Homicide (Felony)		6 Years *	
21-5407 21-3406	Assisting suicide (Felony)	Yes		
21-5408(a) 21-3420	Kidnapping (Felony)		6 Years*	
21-5408(b) 21-3421	Aggravated kidnapping (Felony)		6 Years*	
21-5409(a) 21-3422	Interference with parental custody (Felony)		6 Years*	
21-5409(b) 21-3422(a)	Aggravated interference with parental custody (Felony)		6 Years*	
21-5410 21-3423	Interference with custody of a committed person ** (Misdemeanor or Felony)		6 Years*	
21-5412(b) 21-3410	Aggravated assault (Felony)		<u>56</u> Years*	
21-5412(d) 21-3411	Aggravated assault on a law enforcement officer (Felony)		<u>56</u> Years*	

Aggravated battery (Felony)		6 Years*
Battery against a law enforcement officer (Felony)		6 Years*
Aggravated battery against a law enforcement officer		<u>6</u> Years* <del>5</del>
Battery against a mental health employee (Felony)		€6 Years*
Domestic Battery (Felony)		6 Years*
Criminal threat (Felony)		<u>56</u> Years*
Aggravated criminal threat (Felony)		<u>56</u> Years*
Mistreatment of a confined person ** (Misdemeanor and Felony)		6 Years*
Mistreatment of a dependent adult or Mistreatment of an	Yes	
Robbery (Felony)		6 Years*
Aggravated robbery (Felony)		6 Years*
Terrorism (Felony)		6 Years*
Illegal use of weapons of mass destruction (Felony)		<u>6</u> Years* <del>5</del>
Furtherance of Terrorism or Illegal Use of Weapons of Mass Destruction (Felony)		<u>6</u> Years* <del>5</del>
Exposing another to a life threatening communicable disease (Felony)		<u>56</u> Years* <del>5</del>
Unlawful administration of a substance **		6 Years*
Human Trafficking (Felony)	<u>Y</u> es	
Aggravated Human Trafficking (Felony)	<u>Y</u> es	
Stalking (Felony)		<u>5-6</u> Years*
Blackmail (Felony)		<u>56</u> Years*
Distribution of a controlled substance causing great bodily harm (Felony)		6 Years*
Rape (Felony)	Yes	
Criminal sodomy (felony)	Years*	<u>5-6</u>
Aggravated criminal sodomy (Felony)	Yes	
Sexual battery (Felony)	Yes	
	Battery against a law enforcement officer (Felony) Aggravated battery against a law enforcement officer (Felony) Battery against a mental health employee (Felony)  Domestic Battery (Felony)  Criminal threat (Felony)  Aggravated criminal threat (Felony)  Mistreatment of a confined person ** (Misdemeanor and Felony)  Mistreatment of a dependent adult or Mistreatment of an elder person. (Misdemeanor or Felony)  Robbery (Felony)  Aggravated robbery (Felony)  Terrorism (Felony)  Illegal use of weapons of mass destruction (Felony)  Furtherance of Terrorism or Illegal Use of Weapons of Mass Destruction (Felony)  Exposing another to a life threatening communicable disease (Felony)  Unlawful administration of a substance ** (Misdemeanor and Felony)  Human Trafficking (Felony)  Aggravated Human Trafficking (Felony)  Stalking (Felony)  Distribution of a controlled substance causing great bodily harm (Felony)  Rape (Felony)	Battery against a law enforcement officer (Felony)  Aggravated battery against a law enforcement officer (Felony)  Battery against a mental health employee (Felony)  Domestic Battery (Felony)  Criminal threat (Felony)  Aggravated criminal threat (Felony)  Mistreatment of a confined person ** (Misdemeanor and Felony)  Mistreatment of a dependent adult or Mistreatment of an elder person. (Misdemeanor or Felony)  Robbery (Felony)  Aggravated robbery (Felony)  Terrorism (Felony)  Illegal use of weapons of mass destruction (Felony)  Exposing another to a life threatening communicable disease (Felony)  Unlawful administration of a substance ** (Misdemeanor and Felony)  Human Trafficking (Felony)  Aggravated Human Trafficking (Felony)  Stalking (Felony)  Distribution of a controlled substance causing great bodily harm (Felony)  Criminal sodomy (felony)  Yes  Criminal sodomy (felony)  Years*  Aggravated criminal sodomy (Felony)

21-5505(b) 21-3518	Aggravated sexual battery (Felony)	Yes	
21-5506(a) 21-3503	Indecent liberties with a child (Felony)	Yes	
21-5506(b) 21-3504	Aggravated indecent liberties with a child (Felony)	Yes	
21-5507 21-3522	Unlawful voluntary sexual relations (Felony)		6 Years*
21-5508(a) 21-3510	Indecent solicitation of a child (Felony)	Yes	
21-5508(b) 21-3511	Aggravated indecent solicitation of a child (Felony)	Yes	
21-5509 21-3523	Electronic solicitation (Felony)		6 Years*
21-5510 21-3516	Sexual exploitation of a child (Felony)	Yes	
21-5512 21-3520	Unlawful sexual relation (Felony)		6 Years*
21-5513 21-3508	Lewd and lascivious behavior (Felony)	Years*	<del>5</del> <u>6</u>
21-4301 21-4301a 21-6401	Promoting obscenity or promoting obscenity to minors ** (Misdemeanor or Felony)		6 Years*
21-6420 21-3513	Promoting prostitution (Felony)		6_Years*
21-6422	Commercial sexual exploitation of a child (Felony)	Yes	
21 <u>-</u> 5601(b) 21-3608(a)	Aggravated endangering a child (Felony)		6 Years*
21-5602 21-3609	Abuse of a child (Felony)		<u>6</u> Years* <del>5</del>
21-5603 21-3612	Contributing to a child's misconduct or deprivation (Felony)	Years*	<del>5</del> - <u>6</u>
21-5604(a) 21-3602	Incest (Felony)		<u>5-6</u> Years*
21-5604(b) 21-3603	Aggravated incest (Felony)		<u>5-6</u> Years*
21-5605(a) 21-3604	Abandonment of a child (Felony)		5-6Years*
21-5605(b) 21-3604(a)	Aggravated abandonment of a child (Felony)		<del>5</del> - <u>6</u> Years*
21-5606 21-3605	Criminal nonsupport (Felony)		6 Years*5
21-5607(b) 21-3610(b)	Furnishing alcoholic beverages to a minor for illicit purpose (Felony)		<del>5</del> - <u>6</u> Years*
21-5703 65-4159 21-36a03	Unlawful manufacturing of controlled substances ** (Felony)		6 Years*
21-5705 65-4161 21-36a05 65-4163	Unlawful cultivation or distribution of controlled substances  ** (Felony)		6 Years*

Unlawful manufacture, distribution, cultivation or	6 Years*
1.	
	0.4
	6 Years*
(Felony)	
Unlawful distribution of drug precursors and drug	6 Years*
	0 7 5 4.10
	6 Years*
, , , , , , , , , , , , , , , , , , ,	
Theft (Felony)***	<del>5</del> 6 Years*
Forgery ** (Felony)	6 Years*
(	_
Criminal Use of a Financial Card ** (Felony)	6 Years*
	6 Years*
	6 Years*
, ,,	
	6 Years*
Unlawful acts relating to the Medicaid program ** (Felony)	_ <u>6</u> Years*
Obstruction of a Medicaid fraud investigation ** (Felony)	0 V*
Carial coefficient fracted ** /Mindages and an Enland	6 Years*
Social wellare fraud *** (Misdemeanor or Felony)	6 Years*
Identity theft: identity fraud **(Felony)	<u>6</u> Years*
Cruelty to animals ** (Misdemeanor or Felony)	6 Years*
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Government.	
	possession of controlled substances using a communication facility** (Felony)  Unlawful obtainment or sale of a prescription—only drug ** (Felony)  Unlawful distribution of drug precursors and drug paraphernalia ** (Felony)  Unlawful distribution or possession of a simulated controlled substance ** (Felony)  Theft (Felony)***  Forgery ** (Felony)  Criminal Use of a Financial Card ** (Felony)  Violation of a protective order; extended protective orders, penalties ** (Felony)  Any violation of Kansas Medicaid Fraud Control Act ** (Felony)  Making false claim, statement or representation to the Medicaid program ** (Felony)  Unlawful acts relating to the Medicaid program ** (Felony)  Obstruction of a Medicaid fraud investigation ** (Felony)  Social welfare fraud ** (Misdemeanor or Felony)  Identity theft: identity fraud **(Felony)

## **KEY**

6 Years\* For this type of conviction the individual is prohibited until six or more years have elapsed since completion of the sentence imposed or the applicant was discharged from probation, a community correctional services program, parole, post release supervision, conditional release or a suspended sentence; or if the applicant has been granted a waiver of such six-year disqualification.

\*Waivers An individual who has been disqualified for employment due to conviction or adjudication of the offenses marked by a single asterisk \* may apply to the secretary for aging

and disability services for a waiver of such disqualifications if five years have elapsed since completion of the sentence for such conviction.

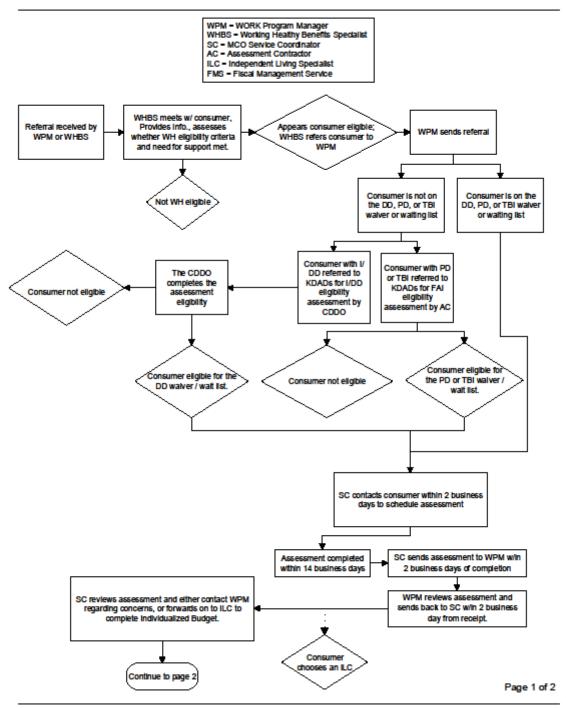
Yes The individual is prohibited. The prohibition does not expire and waivers are not available.

- Note: A prohibition for these offenses became effective on July 1, 2018. An individual shall not be prohibited due to a conviction of these offenses who is employed by a center, facility, hospital or provider of services on or before July 1, 2018, and is *continuously* employed by the same center, facility, hospital or provider of services or to any person during or upon successful completion of a diversion agreement.
- Note: A prohibition for this offense became effective on July 1, 2010. Further, an individual shall not be prohibited due to a conviction of Felony Theft if the individual is employed by an adult care home or home health agency on July 1, 2010, and *continuously* employed by the same adult care home or home health agency.
- <sup>1,2,3,</sup> Convictions for attempt to commit, conspiracy to commit, or criminal solicitation to commit any offense listed above which carries a prohibition that does not expire will result in a prohibition that does not expire. Convictions for attempt to commit, conspiracy to commit, or criminal solicitation to commit any offense listed above which carries a six year prohibition will result in a six year prohibition.

#### **WORK** Initial Start Flow Chart

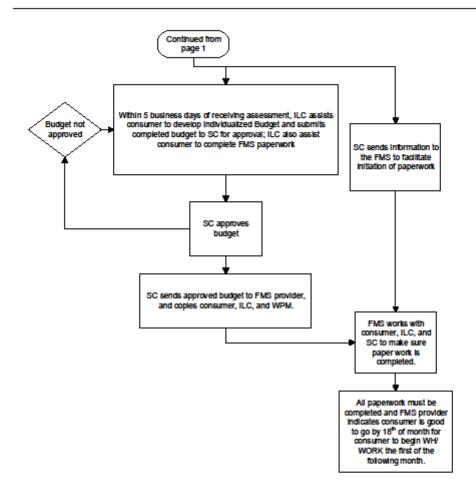
#### WORK Initial Start Work Flow

Rev. 1/1/2019



## WORK Initial Start Work Flow

Rev. 1/1/2019

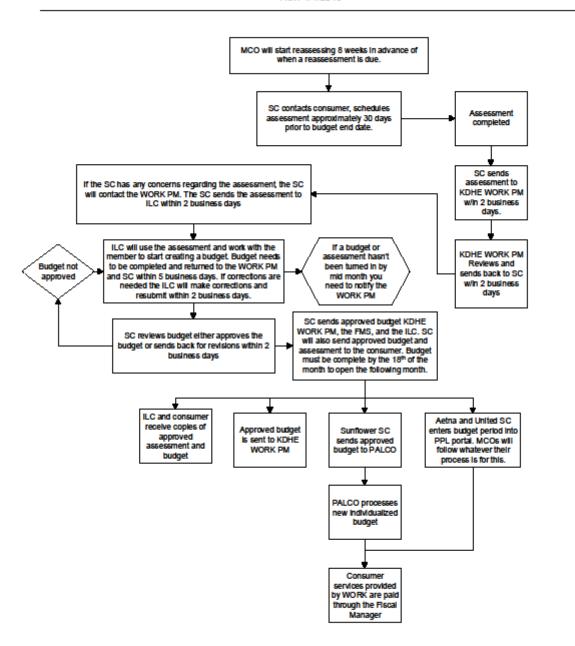


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#### WORK Reassessment Work Flow Chart

#### WORK Reassessment Work Flow

Rev. 1/1/2019



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